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What is the future of the Academy?

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Well, I really believe that within 20 years we'll have a digital transformation that is already going on, but mostly we'll have a changing pedagogical transformation. I believe that in the future we'll have lifelong and skills-based higher education, where the institutions have replaced the lectures by active learning activities. And they will be more focused on the skills and learning outcomes of the students. And that they will have realized that students don't just need to listen to teachers. Students need to learn how to look for knowledge and how to use that knowledge. Regarding the kind of activities that I believe that there will be. I will say like solving real world problems, solving exercises, completing group tasks, teamwork a lot, and also taking quizzes, executing projects, analyzing scenarios and case studies, and of course, using at the Academy the specific softwares and applications that they will need in the real world. For this change to be effective, universities will have to also change and will have changed the assessment. They were more focused on formative assessment. Formative assessment will be a daily and the main tool that they use assessment as a tool for learning and not just assessment to assess, to evaluate how learning was. So I believe that self-assessment and peer assessment will be the daily routines of each student in the higher education. Regarding technologies, I think that technology in future will allow a lot of verity and less structured learning scenarios. I would say it's impossible to imagine what kind of technologies we'll have in 20 years, but I believe that this technological evolution will make possible for online and on-campus learning activities to be technological evolution will make possible for online and on-campus learning activities to be be all integrated and that we will use on university the same tools that we use at work and at home.